

## CORPORATE RISKS 2013

By 2018:	Corporate Risk	Mitigating Action	Current Risk Impact	Current Risk Likelihood	Target Risk Impact	Target Risk Likelihood
We Will remain a low tax Council	The council does not make sufficient progress against savings targets identified in the MTFS to achieve the necessary savings.	A Corporate Team was established in 2010. Savings achieved to date have been approx £1 million per annum.	4	1	4	1
	External factors, such as the reforms to local government finance, negatively impacting on council's finances.	Work with local government partners to share the risks and benefits of reform	3	3	2	3
We will continue to listen and respond to our communities so we stay focused on the delivery of high quality key services that matter	Key partners are unable to support the LSP because of altered priorities elsewhere in the public sector. The concept of "Localism" may be difficult to communicate.	Optimise the Localism agenda and ensure that the Council retains its commitment to supporting the voluntary sector where this provides demonstrable value for money.  Ensure continued engagement with partners and the community through channels such as Citizens Panel, Community Forums and Tenant Forum. Continue to review the working of the LSP to ensure it meets the needs of the council, its partners and the community.	2	3	2	2

We will have shared the benefits of growth with our communities in an responsible way that protects and enhances our environment	Failure to find a balance between the delivery of affordable housing, in order to meet the need for accommodation, and sourcing sites acceptable to the community	Adherence to the Local Plan timetable coupled with consistent communication and community engagement.  Strong political leadership to ensure adoption of Local Development Framework.  Commitment to build local authority housing	3	3	3	2
	Instability of volume of recyclables and gate fees for compostable material impacts on net cost of waste and recycling service	Promotion of re-use and recycling  Work with other collection authorities and Essex CC through IAA Steering Group	3	3	2	2
	Potential for more cases of environmental crime leading to increased pressures on enforcement and other service areas and possible complaints	Training for Enforcement officers and closer working with PCSO's leading to an increase in the number of fixed penalty notices issued.	3	2	2	2

We will have improved prosperity	Failure to embed sound equality & diversity, health & safety and corporate governance principles throughout the authority, which would make it difficult to then promote these ideals to the community		3	2	3	1
	Little money available for Highways improvements due to pressures on County Council budget	Targeted improvements in district due to local member involvement in Highways Panel/Locality Board	3	3	2	3
	Inability to implement the economic strategy which could lead to a failure to support existing businesses and attract new investment	Implement the economic strategy in conjunction with local business representatives, West Essex partners and allocate budget to support this work	3	2	3	1
	The reform of council tax benefits will adversely impact some people currently in receipt of benefits.	Resource and implement the Council's Local Council Tax Support policy approved in 2012	3	2	2	2

Strategic Risk	Mitigating Action	Current Risk Impact	Current Risk Likelihood	Target Risk Impact	Target Risk Likelihood
Disruption of council business caused by: <ul style="list-style-type: none"> <li>• loss of building</li> <li>• widespread staff absence</li> <li>• extreme weather conditions</li> </ul>	Ensure that emergency plans are in place to provide frontline services. Maintain regular engagement in emergency planning activities, close liaison with county council and regular communication with residents.  Ensure relevant HR policies are in place and understood	4	2	3	2
Major emergency at the airport eg due to plane crash, terrorism etc.	Ensure that emergency plans are in place and that there is regular liaison with airport operator and engagement in emergency planning activities	2	1	2	1